### Microfinance: Group Lending

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#### Microfinance

- Microcredit: collection of banking practices built around small loans, typically with no collateral
- Microfinance: also includes efforts to
  - $\hookrightarrow \mathsf{stimulate}\ \mathsf{savings}$
  - $\hookrightarrow$  provide insurance facilities
  - $\hookrightarrow$  distribute and market clients' output
- Programs exist worldwide
  - $\hookrightarrow$  Bangladesh, Bolivia, Brazil and Indonesia
  - $\hookrightarrow$  new programs in Mexico, China and India
  - $\hookrightarrow$  inner-city Los Angeles, Toronto and Halifax

# The Grameen Bank: The Beginnings of Microfinance

- Started by Mohammed Yunus (1976) with help from Bangladesh Bank
- Later helped by IFAD, Ford Foundation and several governments
- Basic group lending mechanism:
   → groups of 5 formed voluntarily
- Initial analysis attributed success to role of "joint liability"
- More recent analysis emphasizes other aspects
  - $\hookrightarrow \mathsf{dynamic} \ \mathsf{incentives}$
  - $\hookrightarrow \mathsf{high} \mathsf{ frequency} \mathsf{ repayment} \mathsf{ schedule}$
  - $\hookrightarrow$  95% female borrowers

#### Group Lending in Theory

Grameen I ("classic")

- 2:2:1 staggering at 4-6 week intervals
- 1 loan cycle = a year
- joint liability: formal sanctions in case of default
- initial small loan, growing with each loan cycle as credit history builds
- $\hookrightarrow$  eventually large enough for house repairs, or sending child to university

### Mitigating Adverse Selection

- Can group lending make it possible to "implicitly" charge safe borrowers lower interest rates and keep them in the market?
- Joint liability  $\Rightarrow$  incentive for "assortative matching"

#### Example: 2 member group

- One-period project requiring \$1 investment
- Bank's cost of \$1 loan = k
- Fraction q of borrowers are "safe": gross return = y
- The remaining 1 q are "risky":

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m Gross \ return} = \left\{ egin{array}{cc} ar{y} & {
m with \ prob.} \ p \ 0 & {
m with \ prob.} \ 1-p \end{array} 
ight.$$

- Indentical expected return:  $p\bar{y} = \underline{y}$
- Borrowers know each others types, but lender doesn't
- Assortative matching  $\Rightarrow$  a fraction q of groups are (safe, safe)

- If both types of borrower are in the market, what is the break-even repayment,  $\hat{R}_b$ ?
- $\,\,\hookrightarrow\,$  assume that  $ar{y}$  is large enough that  $ar{y}>2\hat{R}_b$ 
  - Then the probability of repayment by a risky pair is

$$g = 1 - (1 - p)^2$$
  
=  $2p - p^2 > p$ 

since default occurs only if both members fail

 $\Rightarrow$  break even repayment:

$$\hat{R}_b = rac{k}{q+(1-q)g}$$

• This must be less than the minimum repayment without group lending

$$R_b = \frac{k}{q + (1 - q)p}$$

#### Implications

- In this case risky borrowers can repay more often
- $\hookrightarrow$  risk is transferred from bank to risky borrowers
- $\,\hookrightarrow\,$  allows bank to lower interest rate and still break-even
- $\hookrightarrow$  safe types may be lured back into the market

### Enforcement and Peer Monitoring

Ex post moral hazard

- Recall our simple dynamic lending-borrowing game with no saving
- $\hookrightarrow$  discount factor  $\delta$
- $\hookrightarrow$  borrower's output is F(L) where F'(L) > 0 and F''(L) < 0
- $\hookrightarrow$  *i* = net opportunity cost of funds to lender
  - Now allow possibility of peer monitoring in group lending
- $\Rightarrow$  each borrower must pay off debt of the other, if she reneges
- $\hookrightarrow$  cost of monitoring = k
- $\hookrightarrow$  probability of observing peer's output = q
- $\hookrightarrow$  social sanction that can be applied to reneging borrower = d

### Individual Contract (benchmark)

• Borrower's incentive constraint:

$$\frac{1}{1-\delta}\left[F(L)-R\right] \ge F(L) + \frac{\delta}{1-\delta}\nu \tag{IC}$$

 $\hookrightarrow$  lender's maximum feasible repayment:

$$R \leq R^* = \delta \left[ F(L) - v \right]$$

• Suppose v is so high that  $R^* < (1+i)L$ , for all values of L

 $\Rightarrow$  complete credit rationing

#### Group borrowing contract

Repayment only if

$$\frac{1}{1-\delta}\left[F(L)-R\right] \ge F(L)-q\left[R+d\right] + \frac{\delta}{1-\delta}v \tag{IC}$$

 $\hookrightarrow$  lender's maximum feasible repayment:

$$R \leq R^{**} = \frac{\delta \left[F(L) - v\right] + (1 - \delta)qd}{1 - (1 - \delta)q}$$

- $\hookrightarrow$  shifts IC constraint up
  - Peer will monitor as long as expected gain exceed the cost

$$qR \ge k$$

 $\hookrightarrow$  introduces another constraint



Figure: Enforcement Constraints under group lending

#### Implications

- Joint liability can make lending sustainable by inducing peer monitoring and overcoming the enforcement problem
- Relies heavily on use of "social sanctions"
- $\hookrightarrow$  is this realistic ?
- $\hookrightarrow$  is this a good thing ?

### Group Lending in Practice: Mixed Results

- BRAC in Bangladesh (Montgomery, 1996)
- (1) group lending works against most vulnerable individuals
- (2) village-level group plays key role in repayment, not 5-member group
- $\,\hookrightarrow\,$  new borrowers may effectively cover defaults of old
  - Guatemala (Wydick, 1999)
- $\,\hookrightarrow\,$  social ties have little impact on repayment rates
  - Thailand (Ahlin and Townsend, 2003)
- $\hookrightarrow$  in poorer regions repayment rises with village level social sanctions
- $\hookrightarrow$  in wealthier regions default rates increase with extent of joint liability
- $\hookrightarrow$  repayment rates decline with improvements in alternative borrowing sources

- FINCA in Peru (Karlan, 2003), Costa Rica (Wenner, 1995)
- $\hookrightarrow$  "social cohesion" matters for repayment rates
- $\hookrightarrow$  default rates higher in wealthier towns
- Calmeadow in Toronto and Halifax (Gomez and Santor, 2003)
- $\hookrightarrow$  default less likely if members trust and/or know each other
  - Philippines (Gine and Karlan, 2006)
- $\hookrightarrow\,$  compare individual to group lending in controlled experiment
- $\hookrightarrow$  no impact on repayment rates

# Problems with Traditional Group Lending

Mixed results across countries reflects differences in trade-off between benefits and costs

- Groups may be difficult/costly for borrowers to set up
- Attending group meetings can be costly in some cases; beneficial in others
- Transfers risk from bank to borrowers
- Beyond a certain lending scale, individual contracts may be preferred
- Collusion amongst borrowers

- Social sanctions for default often seem too harsh and/or not credible
- $\hookrightarrow$  what if the defaulter has trouble through no fault of her own?
- $\hookrightarrow$  punishment imposes a "deadweight loss"
  - Grameen II individual loans
- $\hookrightarrow$  "basic loan" (variable duration, seasonal varyiation in installments)
- $\hookrightarrow$  then "flexible loan" (easier terms, but small) if borrower gets in trouble
- $\hookrightarrow$  expulsion only if customer fails to repay this

# Beyond Group Lending

- Emerging view: joint liability is often not the main key to success
- Shift toward individual lending for the "not so poor"
- Emphasis on dynamic incentives to induce repayment
- $\hookrightarrow$  e.g. progressive lending
- $\,\hookrightarrow\,$  a key element of Grameen bank lending